

1           Current economic conditions adversely  
2     affect minority media ownership, since credit  
3     requirements and lending to small- and  
4     medium-sized companies have been substantially  
5     curtailed. We would favor an allocation of up to  
6     1 percent of the \$260 billion unused TARP funds to  
7     be allocated for low- or no-interest loans to  
8     enhance minority media ownership.

9           Your diversity committee recommends that  
10    the FCC implements outreach programs relating to  
11    investing in minority and women ownership. This  
12    is an excellent idea. We would be willing to  
13    co-host, with this Commission, an outreach program  
14    sponsored by the major financial institutions.  
15    This could include banks that already lend to the  
16    entertainment industry, such as City National  
17    Bank.

18           In conclusion, this Commission is in a  
19    unique position to change corporate DNA. A first  
20    step would be to hold a diversity conference in  
21    Hollywood this summer, attended by all  
22    Commissioners, invite a broad array of media --

1 both regulated and unregulated -- and invite  
2 leaders for 110 minorities to discuss the future  
3 view of diversity in America.

4 This Hollywood conference could  
5 hopefully lead to individual meetings with the  
6 leadership from black, Hispanic and media  
7 organizations to positively change the diversity  
8 of both media ownership and media portrayals of  
9 minorities.

10 Thank you.

11 MR. REED: Thank you, Faith. Our next  
12 panelist is David Honig. David Honig co-founded  
13 the Minority Media and Telecommunications Council  
14 in 1986. MMTC currently represents over 70  
15 minority, civil rights and religious national  
16 organizations in selected proceedings before the  
17 FCC and other agencies. And it operates the  
18 nation's only full-service, minority-owned media  
19 and telecom brokerage.

20 David serves MMTC as president and  
21 executive director, and is general counsel of the  
22 Broadband Opportunity Coalition, through which the

1 nation's leading civil rights organizations  
2 advance broadband adoption, literacy and ownership  
3 diversity.

4 David has practiced communications and  
5 civil rights law since 1983, specializing in  
6 electronic red-lining and race discrimination  
7 cases. He has taught and written extensively  
8 about issues and the intersection between civil  
9 rights and international and domestic  
10 communications. The National Law Journal has  
11 named David one of the 30 most influential  
12 communications lawyers.

13 David chairs the Constitutional Issues  
14 Subcommittee of the FCC Advisory Committee on  
15 Diversity for Communications in the Digital Age,  
16 and he serves pro bono as special counsel for  
17 civil rights for the Florida State Conference of  
18 the NAACP.

19 He holds a B.A. in math from Oberlin  
20 College, an M.S. in systems analysis from the  
21 University of Rochester, and a law degree, cum  
22 laude, from Georgetown University.

1 David.

2 MR. HONIG: Tom, thank you so much. I  
3 want to talk about four things: Why minority  
4 ownership is so important, what the status of it  
5 is now, its impact on consolidation, and what can  
6 be done to improve it.

7 We often speak of minority ownership and  
8 diversity in the same voice. And that is  
9 important. But people often forget that the  
10 ability of all citizens to fully monetize and make  
11 use of their inherent creative, managerial and  
12 technical skills is critical not just to  
13 diversity, but to efficiency and competitiveness.

14 In 2003, when we last had an opportunity  
15 to address this in comments, the last Quadrennial  
16 that we had, we said, In the electronic media, a  
17 key input into production is the quality and  
18 diversity of the ownership pool, consisting of the  
19 companies whose management teams, business plans,  
20 talent and creativity are the basis for organizing  
21 and deploying all other inputs to production. The  
22 diversity of the ownership pool is an especially

1 critical input in broadcasting, for which business  
2 creativity so often translates into ability to  
3 attract creative people to the line staff and  
4 manage them effectively.

5 And, of course, in terms of diversity,  
6 we can't overemphasize the criticality of minority  
7 ownership for what the Commission is really about  
8 -- promoting diversity of voices.

9 We said in 2003, in the docket at that  
10 time, minority owners tend to predominate in niche  
11 formats on stand-alone stations, thereby further  
12 promoting content diversity. The viewpoints of  
13 minorities, including the diversity of viewpoints  
14 held within minority communities, can enrich  
15 public discourse, reduce stereotyping, and unify  
16 the nation.

17 You've heard this morning about the  
18 study that Al Hammond, Cathy Sandoval, and I did  
19 last year on the status of minority ownership.  
20 And I wanted to just cite you a few of the  
21 findings that give an overview of what minority  
22 broadcasters contribute in terms of diversity.

1           A majority of minority-owned commercial  
2 radio broadcasters air minority formats.

3       Seventy-five percent of minority-owned stations  
4 broadcast Spanish, urban, urban news, Asian,  
5 ethnic, and minority-oriented religious formats  
6 such as gospel and Spanish-Christian.

7           We concluded that the correlation  
8 between minority radio ownership and diversity in  
9 program service is robust. This pattern of a  
10 nexus between minority radio ownership and content  
11 has been repeated for more than 30 years.

12           Seventy-five percent of minority  
13 commercial radio owners actively chose these  
14 formats absent any government compulsion to do so.  
15 And drilling down deeper, 36 percent of  
16 minority-owned commercial radio stations broadcast  
17 Spanish formats, 17 percent urban or  
18 African-American formats, including urban news and  
19 talk, and 3 percent Asian formats.

20           Just two weeks ago, the Pew Research  
21 Center released a study on African-American uses  
22 of media. And it's interesting to note that,

1       notwithstanding the purported "death of radio,"  
2       here's what they found: 28 percent of African-  
3       Americans regularly read black websites and blogs;  
4       30 percent read black newspapers; 60 percent read  
5       black magazines; 62 percent regularly listen to  
6       black news or talk radio. So it's not dead.

7               Now, what are the statistics in terms of  
8       a photograph?

9               We found in this study that  
10       minority-ownership of commercial radio has gone  
11       down from 1977 -- I'm sorry, 2007, when Free Press  
12       pegged it at 7.78 percent, to 7.24 percent in just  
13       2 years. Three percent or less of television  
14       stations -- and it ought to be noted that these  
15       numbers, as atrocious as they are, disguise the  
16       fact that less than 1 percent of industry asset  
17       value is minority-owned radio and television  
18       stations.

19               One reason for that is that a  
20       significant majority of minority commercial owners  
21       control only one station. In fact, only 3  
22       minority broadcasters controlled more than 25

1 commercial radio stations in 2009.

2 Now, what's the impact of consolidation?  
3 The GAO did a report in 2008 that identified three  
4 primary barriers to minority ownership as being  
5 large scale of ownership, lack of access to  
6 capital, and repeal of the tax certificate. And  
7 its findings on consolidation are very important  
8 to note, and I'll just quote them.

9 They interviewed 56 people, 36 of them  
10 who mentioned barriers to ownership reported that  
11 the consolidation of broadcast ownership had been  
12 detrimental for minority and women owners in  
13 several important ways.

14 "First, few stations are made available  
15 for purchase, limiting opportunities for the entry  
16 of new owners such as minorities and women.  
17 Second, incumbent owners may prefer to trade  
18 stations with other incumbent owners rather than  
19 sell stations. Given the limited ownership by  
20 minorities and women today, trading does little to  
21 expand their ownership. Third, when stations  
22 become available for sale, investors and other



1     financing entities prefer multiple- station  
2     purchases rather than single-station purchases in  
3     order to capture economies of scale. Like  
4     trading, such transactions favor incumbent  
5     companies that are well established, over new  
6     entrants such as minorities and women.

7             Lastly, the scale of the industry  
8     affects the viability of current and prospective  
9     minority and women owners, since these owners must  
10    often compete with large conglomerate owners with  
11    sizable market share and greater resources."

12            As we said last time we commented on  
13    this, in 2003, "Consolidation can magnify the  
14    influence of past discrimination in radio  
15    ownership. Past discrimination has left  
16    minorities with insufficient broadcast assets to  
17    form an equity base from which they can acquire  
18    more properties." And, of course, underlying that  
19    is the well-known gap in wealth which still, for  
20    African-Americans and Hispanics stands at about  
21    5.5 to 6 to 1. And it's with wealth that you get  
22    friends-and-family money and are able to grow in

1 the business.

2 We also found that in our experience,  
3 through our media brokerage, it's rare for a  
4 station to be sold to a new entrant in competition  
5 with a company that can consolidate vertically or  
6 horizontally. The investment community will  
7 regard the station as worth more if it's sold to  
8 the consolidator. Consequently, an in-market  
9 competitor will almost always prevail against an  
10 out-of-market company or a new entrant in a  
11 bidding contest to purchase an in-market station.

12 We also pointed out that as  
13 consolidation proceeds, eventually there simply  
14 are no more assets in play for which small and  
15 minority entrepreneurs can bid competitively  
16 against larger companies and that, after  
17 deregulation, many minority-owned incumbent  
18 broadcasters will come under intense pressure from  
19 their investors to sell to consolidators.

20 Now, what can be done about this? I'm  
21 going to save for questions some of the other  
22 barriers to entry and barriers to success that we

1 know of very well -- discrimination in  
2 advertising, the risk of performance royalty being  
3 imposed. Of course, the state of the economy and  
4 loss of advertising revenue, competition from  
5 other platforms and Adarand, that we've already  
6 heard about, and the demise of the tax certificate  
7 that we're still trying to get back.

8 We have before the Commission, on our  
9 own behalf and on behalf of some 30 national  
10 organizations, a couple dozen proposals to advance  
11 minority ownership -- both on reconsideration, and  
12 also through comments in the last Quadrennial  
13 proceeding that are still pending. And also in  
14 the form of the MMTC Radio-Rescue Petition, which  
15 contains 17 mostly engineering recommendations to  
16 foster minority ownership.

17 But there's three in particular I want  
18 to point out that are really big-picture items.

19 One of these really is appropriate to  
20 address in this new Quadrennial review, which is  
21 that around the edges of the rules which the  
22 Commission often focuses on, perhaps in some

1 instances a particular type of transaction such as  
2 incubating a minority or woman owner getting into  
3 a market that's tough to get into might justify a  
4 waiver of a rule where a large company is already  
5 bumping up against a limit of how many stations it  
6 can acquire in that market.

7 This has to be done very carefully, and  
8 it needs to be limited. And certainly, it has to  
9 be cost-benefit justified. But sometimes it can  
10 be, and the Commission ought to consider it. That  
11 incubation proposal is not new. It was first  
12 advanced by us and NABOB in 1990. The Commission  
13 put it out for comment in 1992. And it is now in  
14 its fifth docket waiting to see if there will be a  
15 vote on it.

16 Second is, as discussed in this last  
17 panel, the adoption of full-file review that  
18 there's something a little less dilute than just a  
19 small-business criteria, but would still be  
20 race-neutral and would pass scrutiny under  
21 "rational basis" to focus more clearly the benefit  
22 of Commission initiatives and programs on

1 minorities and women.

2 And third is the big engineering picture  
3 of what's going to happen to AM radio. Two-thirds  
4 of minority-owned commercial radio stations are AM  
5 stations. And, of course, you can't pick them up  
6 in some areas very well at all, for reasons all of  
7 us who studied engineering know. In the digital  
8 age, they could get left behind. Only 4 percent  
9 of young people listen to them. Oh, my goodness,  
10 are we going to lose minority-ownership,  
11 two-thirds of it, if we lose AM radio?

12 We propose, as has the Broadcast  
13 Maximization Committee, and Jack Mullaney who  
14 originally filed this, our engineer, the exodus of  
15 most AM stations to what is now channels 5 and 6,  
16 and their conversion into FM facilities, that  
17 would, we would estimate, triple the asset value  
18 of minority-owned radio the minute it happened.

19 We've recommended that we take the same  
20 approach to this as the Commission very wisely  
21 took in 1987 to DTV, which is to form a Federal  
22 advisory committee, get all the people in the room

1     who are stakeholders, and some of whom think this  
2     can't possibly work because we disagree with each  
3     other too much -- get them in the room, close the  
4     door and don't let them out until we fix it.

5             MR. REED: Thank you, David. Our next  
6     guest is Mr. Michael Roberts. Michael is the  
7     author of Action Has No Seasons: Strategies and  
8     Secrets to Gaining Wealth and Authority. Over the  
9     past 30-plus years, he has amassed a business  
10    empire that includes three full-power television  
11    stations. He serves, or has served, on the board  
12    of directors of the International Council of  
13    Shopping Centers, the National Association of  
14    Black Hotel Owners, Operators, and Developments.

15            Michael is the recipient of numerous  
16    awards such as the 2009 Trumpet Award for  
17    business, the 2007 Ernst and Young Entrepreneur of  
18    the Year Award, the Morehouse College  
19    Distinguished Leader Award.

20            He's been a participant in some of our  
21    country's most prestigious programs -- the Citizen  
22    Ambassador Program, Securities Delegation to China

1 in '96, the Army War College in 2001, the Joint  
2 Civilian Orientation Conference trip to South  
3 America in 2008.

4 Robert's broadcasting company was  
5 founded in 1989 by Michael and his brother Steve,  
6 and is licensee for WRBU-TV, Channel 46 in St.  
7 Louis, Missouri, the first African-American-owned  
8 full-power television station to enter the St.  
9 Louis market in over 20 years.

10 WRBU is an affiliate of FOX-owned  
11 MyNetwork TV. WRBU broadcasts to over 2.5 million  
12 viewers in the St. Louis ADI.

13 Michael received his Juris Doctorate  
14 degree from St. Louis University in 1974.

15 Michael.

16 MR. ROBERTS: Thank you. Good morning.  
17 I think that in the interest of the Commission,  
18 perhaps with the number of skeletons we've heard  
19 today, it's time for someone to actually place  
20 some meat on those skeletons and give you  
21 statements that are much more anecdotal than  
22 perceived as being possible rule changes, even

1     though I will proffer some of those this morning,  
2     as well.

3             As stated in the introduction, my  
4     brother Steve and I started our company, our  
5     broadcast side of our company, in 1981. We became  
6     an applicant for a full-power UHF station in St.  
7     Louis. At the time, you had rules that preferred  
8     minority applicants. We were approached by a  
9     consultant. We had very little understanding of  
10    the process, even though we both took courses in  
11    our respective colleges, and actually had radio  
12    shows and did a few internships that one might do  
13    as a course of matriculating in universities.

14            So we told the consultant, yes, let's go  
15    for it. And then they proceeded to share with us  
16    how to identify a law firm, an engineering firm  
17    and make application. We thought we would be in  
18    pretty good shape. As African-Americans, my  
19    brother and I were both city councilmen, we were  
20    businessmen, so we were going to be involved in  
21    the day-to-day operations of our station, as well  
22    as be able to bring to our community notable



1 points of interest, based on the type of  
2 programming we would have at that time.

3 Well, everything was going fine until  
4 seven other applicants, all of whom claimed to be  
5 minorities, applied against us. It then took  
6 until 1989 before we actually went on the air,  
7 from 1981. At the time, we weren't rich, we  
8 weren't poor, but we never had any money. So we  
9 had to find our way through creative ways of  
10 setting up our various other businesses to fund  
11 the process that you had before -- all applicants  
12 at the time.

13 Shortly after that, of course, we  
14 ultimately won, and then we became very  
15 aggressive. We then bought a license in Denver,  
16 and then Raleigh-Durham, Nashville. We kept going  
17 and we ended up applicants and winning licenses in  
18 Albuquerque and a few other locations -- Salt Lake  
19 City, to be specific.

20 And as we began to develop this model of  
21 full-power TV station ownership, some of which  
22 were just licenses, and unable to find financing,

1 we had to spend and look at other choices.

2 About that time, there was an emerging  
3 company, ACME Communications, who was looking to  
4 start a broadcast group using the CW as their base  
5 programming. We ended up striking a relationship,  
6 and I think we placed I believe, three of our  
7 stations into that mix. At the same time, Paxton  
8 was expanding, and we sold two or three of our  
9 stations to Paxton. Why? To raise money to build  
10 some of our other activities.

11 But right about that same time, you were  
12 coming out with the concept of digital phones.  
13 And there was going to be this tremendous auction  
14 process. And we decided that since we were so  
15 familiar with the FCC, that we would actually get  
16 into the phone business. Why not?

17 So as a result of capitalizing that  
18 process, we again sold off some of our stations.  
19 And at the same time, we were merging to create a  
20 public company with some of our stations, while  
21 keeping other stations, like Denver and St.  
22 Louis, in play within our own family of

1 businesses.

2 In those particular two stations, we  
3 were able to produce local programming -- an "In  
4 Your Interest," show, for example, or "The Mike  
5 and Jeanie Show" -- shows that brought young  
6 people to our station to watch us, out of  
7 curiosity if nothing else, because they were  
8 interested in seeing, well, what is this all  
9 about? And it was working pretty well.

10 When we decided to go into the broadband  
11 side of things, and pursue the auctions for our  
12 digital phone business, we actually ended up  
13 winning several. Our first process, or concept,  
14 was to bid on licenses around the cities where we  
15 owned TV stations. So this is sharing with you  
16 why ownership in one segment of your area, FCC,  
17 can expand the prospects of additional  
18 opportunities within the control of the FCC.

19 Now, what we found was we had a model.  
20 We realized that if you were going to -- if we  
21 were going to build a phone company, we would have  
22 our TV station as a form of advertising, to

1 promote it, to have people to build it. We were  
2 pretty naive at the time. We thought maybe that  
3 would be the way to do it. And actually, I guess  
4 it is.

5 Unfortunately we were outbid by many of  
6 the others. You see, we were in the C&F blocks --  
7 the blocks that were set up for designated  
8 entities. And we thought that was pretty cool  
9 when you started it off, it was women and  
10 minorities. And then suddenly you had to change  
11 it to small business.

12 But when you changed it to small  
13 business, you defined business as doing less than  
14 \$50 million a year. So I'm not sure that you gave  
15 us any advantage as a result of that, because you  
16 ended up allowing for rural phone companies to  
17 compete with us.

18 Nevertheless, we prevailed in the  
19 Greater St. Louis Area. We then met with Sprint,  
20 we became a Sprint affiliate. We ultimately built  
21 our facility. The financing at that time was  
22 vendor financing, something that most of us

1 normally wouldn't know about. But we discovered  
2 that there was a thing called "vendor financing,"  
3 that's where, in this case, the vendors of the  
4 product actually lent us the \$53 million to build.

5 We built, then we merged with some of  
6 the other Sprint affiliates. We ultimately became  
7 Roberts Wireless, and then Alamosa, and then  
8 Sprint rolled us up. And being rolled up, after  
9 we went public and were bought by them, the  
10 wonderful sound of a roll-up is cha-ching,  
11 cha-ching. That led to us looking back at the  
12 broadcast side.

13 And then we looked at your auctions for  
14 some of your TV stations. Now you'd eliminated  
15 the process that we were accustomed to, but  
16 fortunately we learned the auction process.

17 The result was, we ended up buying  
18 stations in Jackson, Mississippi -- licenses for  
19 Jackson, Mississippi, and Columbia, South  
20 Carolina. And we used our own money to build  
21 those stations. Then we bought Evanston, Indiana.

22 Today, there are only about eight

1 African-American-owned television stations left in  
2 this country. We own four of them.

3 We also own a radio station that we  
4 bought that was owned by an African-American. He  
5 had about four of them. He went into bankruptcy.  
6 So we decided we would buy the one in Jackson,  
7 Mississippi, just to explore the prospect of  
8 having a radio station and TV station combo in the  
9 same market, pursuing the African-American  
10 community primarily. And that became a very  
11 interesting -- it's still a -- it's an effort that  
12 we're continuing to work with, but it's coming  
13 along.

14 I know I'm running short of time, so I  
15 want to just throw out a few other quick points.

16 You have must-carry provisions for those  
17 of us who are in the TV station ownership. I urge  
18 you to consider strongly to make certain that all  
19 of our digital channel opportunities are protected  
20 under must-carry provisions.

21 I'm going to suggest that any of us who  
22 are remaining, who are minority, in ownership,

1     that recognizing the turn of the economy, that you  
2     give us a chance to have a holiday or a moratorium  
3     on paying fees to you. Give us a chance to hold  
4     that money back so that we can engage in  
5     appropriate type of programming costs.

6             Now, for our stations, we actually air a  
7     large number of minority, predominantly  
8     African-American-type programming. Now, many of  
9     those programmings have had challenges, because  
10    advertisers, our main advertisers are automobile  
11    dealerships. Well, we know what they've been like  
12    for the last 18 months.

13            So all of these pressures are upon us.  
14    So we look for considerations. For example, you've  
15    asked us to convert to digital in '09, and there  
16    was no money for it. So I would take a small  
17    station, like in Evansville, where it costs \$2.5  
18    million. Instead of being able to build it, what  
19    I did was drop a digital signal over my city of  
20    license. I worked with the great guy here, Clay  
21    Pendarvis, who works so hard to make sure that we  
22    stay alive, and what we found was, through

1 must-carry, and because we central-cast all of our  
2 stations out of St. Louis, meaning we send our  
3 signal up on a satellite and bring it down, we  
4 could then, through must-carry, go into the cable  
5 head-ends in that community, and that way it was  
6 considerably less money.

7 But we still are looking to ultimately  
8 be able to do it in a more traditional way.

9 Tax credits toward the -- historic tax  
10 credits have always been something that we've used  
11 in developing. We own about three city blocks of  
12 downtown St. Louis, and we take old buildings and  
13 convert them. If you could take, for example, the  
14 cost of our programming and the cost of our  
15 build-outs, and give us tax credits that we could  
16 then, in turn, sell and bring cash into our  
17 properties, it could make quite the difference for  
18 us ultimately.

19 There's a variety of others that are in  
20 my written proposal to you this morning. I know  
21 we're short of time.

22 I just want to conclude by saying, you



1 know, we are the last African-American group owner  
2 of TV stations that are currently existing. Let's  
3 hope that we truly are not going to be the last  
4 ones, and that we can find ways to aggressively  
5 find new pursuits to bring a variety of ownership.

6 And I might add, on the employee side of  
7 things, our stations are all run by a woman], and  
8 I would say 98 percent of out employees are women  
9 and/or minorities.

10 Thank you very much.

11 MR. REED: Thank you, Michael. Our next  
12 guest is Sylvia Strobел. Sylvia is a senior  
13 partner in the entertainment law firm, Lehman  
14 Strobел, PLC. She has served as an attorney and  
15 business advisor to the media and entertainment  
16 communities for 20 years. In addition to founding  
17 Lehman Strobел, PLC, in '96, she has served as  
18 president and general manager of the Pennsylvania  
19 Public Television Network, and as an attorney and  
20 business affairs specialist for Twin Cities Public  
21 Television, Minneapolis/St. Paul, in the  
22 Corporation for Public Broadcasting.